

Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2025 (Based on Japanese GAAP)

May 15, 2025

Company name: NEW COSMOS ELECTRIC CO., LTD.
 Stock exchange listing: Tokyo
 Stock code: 6824 URL <https://www.new-cosmos.co.jp/>
 Representative: President and Representative Director Yoshinori Takahashi
 Senior Corporate Officer and Director Yoshio Yamada
 General Manager Administrative Division
 Inquiries: TEL 06-6308-3112
 Scheduled date of ordinary general meeting of shareholders: June 27, 2025
 Scheduled date to file Securities Report: June 27, 2025
 Scheduled date to commence dividend payments: June 30, 2025
 Preparation of supplementary material on financial results: Yes
 Holding of financial results meeting: Yes

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2025	42,153	9.4	5,155	26.2	5,451	13.3	3,376	14.1
Fiscal year ended March 31, 2024	38,546	3.6	4,086	(28.2)	4,809	(23.3)	2,959	(20.8)

Note: Comprehensive income For the fiscal year ended March 31, 2025: ¥4,291 million [(19.1%)]
 For the fiscal year ended March 31, 2024: ¥5,304 million [15.3%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
Fiscal year ended March 31, 2025	273.24	—	7.3	8.1	12.2
Fiscal year ended March 31, 2024	239.62	—	7.0	7.9	10.6

Reference: Share of profit (loss) of entities accounted for using equity method
 For the fiscal year ended March 31, 2025: ¥92 million
 For the fiscal year ended March 31, 2024: ¥134 million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2025	67,288	51,260	70.8	3,855.20
As of March 31, 2024	66,837	47,650	66.4	3,591.96

Reference: Equity
 As of March 31, 2025: ¥47,653 million
 As of March 31, 2024: ¥44,370 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended March 31, 2025	4,887	(4,731)	(1,670)	18,713
Fiscal year ended March 31, 2024	2,549	(2,322)	4,265	19,997

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2024	—	0.00	—	48.00	48.00	592	20.0	1.4
Fiscal year ended March 31, 2025	—	0.00	—	60.00	60.00	741	22.0	1.6
Fiscal year ending March 31, 2026 (Forecast)	—	0.00	—	70.00	70.00		25.1	

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	48,000	13.9	5,600	8.6	5,720	4.9	3,450	2.2	278.94

4. Notes

(1) Significant changes in the scope of consolidation during the fiscal year ended March 31, 2025: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

Changes in accounting policies due to other reasons: None

Changes in accounting estimates: None

Restatement: None

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	12,561,000 shares	As of March 31, 2024	12,561,000 shares
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Number of treasury shares at the end of the period

As of March 31, 2025	200,087 shares	As of March 31, 2024	208,227 shares
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Average number of shares during the period

Fiscal year ended March 31, 2025	12,358,428 shares	Fiscal year ended March 31, 2024	12,350,681 shares
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* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Cautionary statement with respect to forward-looking statements)

The forward-looking statements contained in this summary are based on the information currently available and certain assumptions considered reasonable. Actual operating results may differ significantly from these forecasts due to various factors.

Consolidated financial statements

Consolidated balance sheets

(Thousands of yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	20,798,032	19,973,854
Notes and accounts receivable - trade	7,309,129	7,190,421
Electronically recorded monetary claims - operating	2,737,690	2,647,866
Securities	—	100,822
Merchandise and finished goods	2,916,882	2,497,457
Work in process	3,548,758	3,554,579
Raw materials and supplies	6,646,223	6,089,201
Other	1,239,505	913,358
Allowance for doubtful accounts	(76,795)	(57,290)
Total current assets	45,119,426	42,910,272
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	2,375,014	5,307,295
Machinery, equipment and vehicles, net	1,357,243	2,227,932
Land	3,143,957	3,143,957
Construction in progress	2,346,746	777,861
Other, net	585,377	505,763
Total property, plant and equipment	9,808,339	11,962,810
Intangible assets		
Goodwill	976,943	842,192
Software	205,377	239,490
Software in progress	73,020	176,415
Other	117,034	220,731
Total intangible assets	1,372,375	1,478,829
Investments and other assets		
Investment securities	7,382,984	7,568,157
Deferred tax assets	433,179	550,980
Retirement benefit asset	915,790	820,424
Other	1,809,144	1,997,620
Allowance for doubtful accounts	(3,344)	(1,050)
Total investments and other assets	10,537,755	10,936,131
Total non-current assets	21,718,470	24,377,771
Total assets	66,837,897	67,288,044

(Thousands of yen)

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	2,753,271	2,145,551
Electronically recorded obligations - operating	3,610,610	2,232,162
Short-term borrowings	50,000	50,000
Current portion of long-term borrowings	939,996	869,996
Income taxes payable	534,592	797,187
Provision for bonuses	855,690	965,809
Provision for product warranties	154,044	161,685
Other	2,909,098	1,877,340
Total current liabilities	11,807,303	9,099,732
Non-current liabilities		
Long-term borrowings	4,840,838	3,970,842
Deferred tax liabilities	1,071,649	1,362,701
Provision for retirement benefits for directors (and other officers)	102,548	117,352
Retirement benefit liability	1,229,545	1,241,349
Other	135,708	235,188
Total non-current liabilities	7,380,290	6,927,433
Total liabilities	19,187,594	16,027,166
Net assets		
Shareholders' equity		
Share capital	1,460,000	1,460,000
Capital surplus	948,944	954,710
Retained earnings	38,466,449	41,250,334
Treasury shares	(322,131)	(309,664)
Total shareholders' equity	40,553,262	43,355,380
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,728,811	2,886,583
Foreign currency translation adjustment	860,210	1,342,650
Remeasurements of defined benefit plans	228,353	69,147
Total accumulated other comprehensive income	3,817,374	4,298,381
Non-controlling interests	3,279,665	3,607,116
Total net assets	47,650,302	51,260,878
Total liabilities and net assets	66,837,897	67,288,044

Consolidated statements of income and consolidated statements of comprehensive income
Consolidated statements of income

(Thousands of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Net sales	38,546,304	42,153,556
Cost of sales	21,049,683	22,605,263
Gross profit	17,496,621	19,548,293
Selling, general and administrative expenses		
Salaries and allowances	4,125,210	4,407,786
Remuneration for directors (and other officers)	356,559	396,317
Provision for bonuses	523,975	593,087
Retirement benefit expenses	100,081	99,484
Provision for retirement benefits for directors (and other officers)	18,427	14,803
Experimentation and research expenses	2,361,918	2,494,452
Provision for product warranties	154,044	161,685
Provision of allowance for doubtful accounts	16,049	(21,643)
Other	5,754,233	6,247,029
Total selling, general and administrative expenses	13,410,500	14,393,002
Operating profit	4,086,120	5,155,290
Non-operating income		
Interest income	7,732	28,256
Dividend income	124,146	145,907
Share of profit of entities accounted for using equity method	134,853	92,035
Foreign exchange gains	328,360	–
Other	142,688	131,458
Total non-operating income	737,781	397,658
Non-operating expenses		
Interest expenses	11,680	37,079
Foreign exchange losses	–	58,792
Other	2,840	5,665
Total non-operating expenses	14,521	101,537
Ordinary profit	4,809,381	5,451,411
Extraordinary income		
Gain on sale of non-current assets	371	–
Compensation income for damage	20,992	–
Compensation income	–	92,877
Total extraordinary income	21,363	92,877
Extraordinary losses		
Loss on retirement of non-current assets	2,002	6,909
Loss on inventories	–	42,838
Total extraordinary losses	2,002	49,748
Profit before income taxes	4,828,741	5,494,540
Income taxes - current	1,304,251	1,570,512
Income taxes - deferred	92,355	116,207
Total income taxes	1,396,606	1,686,720
Profit	3,432,135	3,807,820
Profit attributable to non-controlling interests	472,718	431,002
Profit attributable to owners of parent	2,959,416	3,376,817

Consolidated statements of comprehensive income

(Thousands of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Profit	3,432,135	3,807,820
Other comprehensive income		
Valuation difference on available-for-sale securities	1,418,788	157,171
Foreign currency translation adjustment	290,963	409,864
Remeasurements of defined benefit plans, net of tax	123,275	(159,205)
Share of other comprehensive income of entities accounted for using equity method	39,080	76,046
Total other comprehensive income	1,872,107	483,876
Comprehensive income	5,304,242	4,291,696
Comprehensive income attributable to		
owners of parent	4,799,936	3,857,824
non-controlling interests	504,306	433,872

Consolidated statements of changes in equity

Fiscal year ended March 31, 2024

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,460,000	944,137	36,087,293	(332,651)	38,158,779
Changes during period					
Dividends of surplus			(580,260)		(580,260)
Profit attributable to owners of parent			2,959,416		2,959,416
Purchase of treasury shares					—
Disposal of treasury shares		4,807		10,519	15,327
Net changes in items other than shareholders' equity					
Total changes during period	—	4,807	2,379,155	10,519	2,394,482
Balance at end of period	1,460,000	948,944	38,466,449	(322,131)	40,553,262

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,310,496	561,280	105,077	1,976,854	2,895,387	43,031,022
Changes during period						
Dividends of surplus						(580,260)
Profit attributable to owners of parent						2,959,416
Purchase of treasury shares						—
Disposal of treasury shares						15,327
Net changes in items other than shareholders' equity	1,418,315	298,929	123,275	1,840,519	384,277	2,224,797
Total changes during period	1,418,315	298,929	123,275	1,840,519	384,277	4,619,280
Balance at end of period	2,728,811	860,210	228,353	3,817,374	3,279,665	47,650,302

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,460,000	948,944	38,466,449	(322,131)	40,553,262
Changes during period					
Dividends of surplus			(592,933)		(592,933)
Profit attributable to owners of parent			3,376,817		3,376,817
Purchase of treasury shares				(375)	(375)
Disposal of treasury shares		5,765		12,842	18,608
Net changes in items other than shareholders' equity					
Total changes during period	–	5,765	2,783,884	12,467	2,802,117
Balance at end of period	1,460,000	954,710	41,250,334	(309,664)	43,355,380

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	2,728,811	860,210	228,353	3,817,374	3,279,665	47,650,302
Changes during period						
Dividends of surplus						(592,933)
Profit attributable to owners of parent						3,376,817
Purchase of treasury shares						(375)
Disposal of treasury shares						18,608
Net changes in items other than shareholders' equity	157,771	482,439	(159,205)	481,006	327,450	808,457
Total changes during period	157,771	482,439	(159,205)	481,006	327,450	3,610,575
Balance at end of period	2,886,583	1,342,650	69,147	4,298,381	3,607,116	51,260,878

Consolidated statements of cash flows

(Thousands of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	4,828,741	5,494,540
Depreciation	1,104,948	1,287,714
Loss (gain) on sale and retirement of property, plant and equipment	1,631	6,909
Compensation income for damage	(20,992)	—
Compensation income	—	(92,877)
Loss on inventories	—	42,838
Amortization of goodwill	134,750	134,750
Increase (decrease) in allowance for doubtful accounts	16,049	(21,746)
Increase (decrease) in provision for bonuses	19,050	99,631
Increase (decrease) in provision for product warranties	(14,863)	7,641
Increase (decrease) in retirement benefit liability	(106,516)	(120,555)
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(18,542)	14,803
Interest and dividend income	(131,879)	(174,164)
Interest expenses	11,680	37,079
Share of loss (profit) of entities accounted for using equity method	(134,853)	(92,035)
Decrease (increase) in trade receivables	(836,809)	331,674
Decrease (increase) in inventories	(1,417,118)	1,039,259
Increase (decrease) in trade payables	740,836	(2,099,574)
Other, net	(373,215)	(133,460)
Subtotal	3,802,897	5,762,429
Interest and dividends received	160,515	233,152
Interest paid	(13,415)	(36,864)
Compensation income for damage received	20,992	—
Proceeds from compensation	—	92,877
Income taxes paid	(1,421,864)	(1,163,629)
Net cash provided by (used in) operating activities	2,549,125	4,887,965
Cash flows from investing activities		
Purchase of property, plant and equipment	(1,905,090)	(4,179,073)
Proceeds from sale of property, plant and equipment	689	—
Purchase of intangible assets	(115,382)	(206,814)
Purchase of investment securities	(50,912)	(12,694)
Proceeds from sale of investment securities	—	5,112
Other, net	(252,106)	(338,298)
Net cash provided by (used in) investing activities	(2,322,802)	(4,731,768)
Cash flows from financing activities		
Proceeds from long-term borrowings	5,500,000	—
Repayments of long-term borrowings	(511,666)	(939,996)
Purchase of treasury shares	—	(375)
Dividends paid	(579,097)	(594,275)
Dividends paid to non-controlling interests	(120,028)	(106,421)
Other, net	(23,392)	(29,783)
Net cash provided by (used in) financing activities	4,265,815	(1,670,851)
Effect of exchange rate change on cash and cash equivalents	367,281	230,032
Net increase (decrease) in cash and cash equivalents	4,859,420	(1,284,621)
Cash and cash equivalents at beginning of period	15,138,329	19,997,750
Cash and cash equivalents at end of period	19,997,750	18,713,128